

Purcari Wineries

WOOD's Spring Emerging Markets Conference

09 June 2022

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Today's agenda



- **Purcari Wineries Group Key Info**
- Vision and Strategy
- Purcari Wineries stock
- 1Q 2022 Operational Results



A courageous blend of indigenous grapes from Moldova, Ukraine and Georgia, launched back in 2014 and today it is more actual than ever.

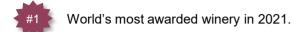


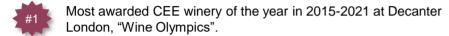
Purcari Wineries Group at a glance

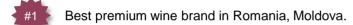


Leading wine player in Central and Eastern Europe...

Founded in 1827 by French colonists, Purcari group is now...









#1 Largest exporter of bottled wine from Moldova.

top 1,350+ hectares of prime vineyards, top production assets.

Listed on Bucharest Stock Exchange, with reputable shareholders alongside founder, Victor Bostan: Horizon Capital, Fiera Capital, Conseq, East Capital, Paval Holding, Franklin Templeton, Norges Bank etc.

... with a strong & expanding regional footprint

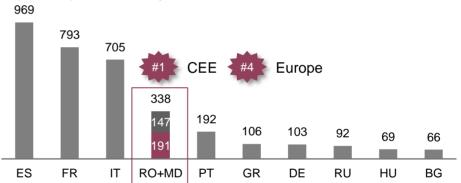
Geographical breakdown of sales in value terms, 1st Quarter, 2022, %



CZ+SK Other

Located in a region with one of the richest wine heritages

Top 10 European countries by area under vines, kha



6 production sites and 5 brands, covering a broad spectrum of segments...













Strong track record of growth



Sustainable profitability accompanying strong growth

RON m					
	2017	2018	2019	2020	2021
Revenue	142.3	168.1	199.1	203.7	248.1
CoS	(74.5)	(85.5)	(100.2)	(105.9)	(132.3)
Gross profit	67.7	82.6	98.9	97.8	115.8
Gross profit margin, %	47.6%	49.2%	49.7%	48.0%	46.7%
SG&A	(31.7)	(36.0)	(44.2)	(49.2)	(53.5)
EBITDA	42.4	54.4	65.4	60.5	75.2
EBITDA margin, %	30%	32%	33%	30%	30%
Depreciation	(5.9)	(6.8)	(9.6)	(12.1)	(13.5)
Net finance cost	(1.6)	1.0	(6.9)	21.7	0.1
Income tax	(5.9)	(7.0)	(8.5)	(10.8)	(10.5)
Net Profit	29.0	41.7	40.5	59.2	51.4
Net profit margin, %	20%	25%	20%	29%	21%
Earnings per share*, RON	na	0.96	0.91	1.42**	1.19

^{*} Common denominator being the number of shares at 31st December 2021, following doubling of issued share capital.

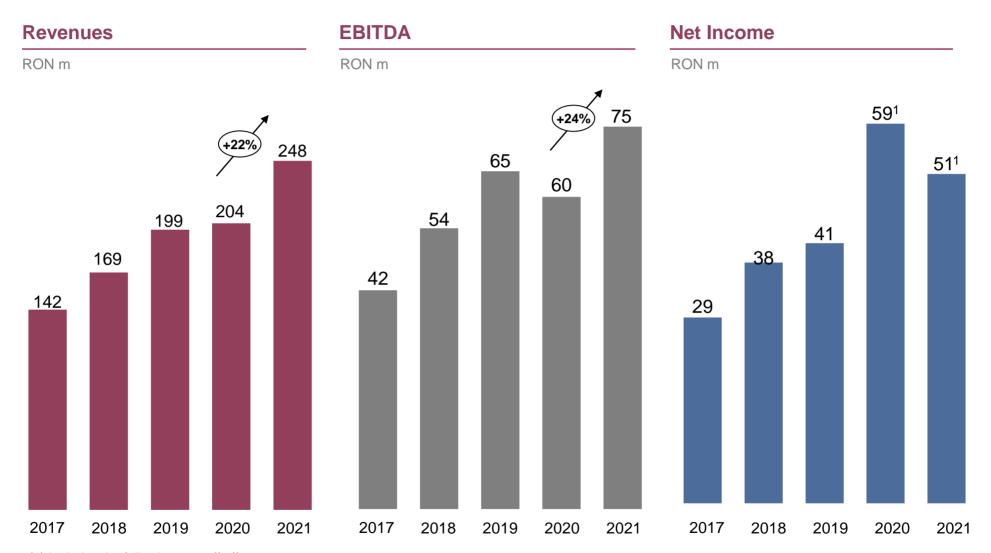
Comments

- IPOed on Bucharest Stock Exchange in February 2018.
- 75% increase in revenues since IPO.
- Strong operating results and costefficient production.
- SG&A stable over time at 22% of revenue.
- Maintained strong EBITDA margin at 30%.
- Positioned both as a growth and a value company, with dividends paid for 2018 (RON 0.475 per share*), 2020 (RON 0.65 per share) and 2021 (RON 0.51 per share).

^{**} Including proceeds from sale of the stake in Glass Container Company.

Continuous growth in 2021

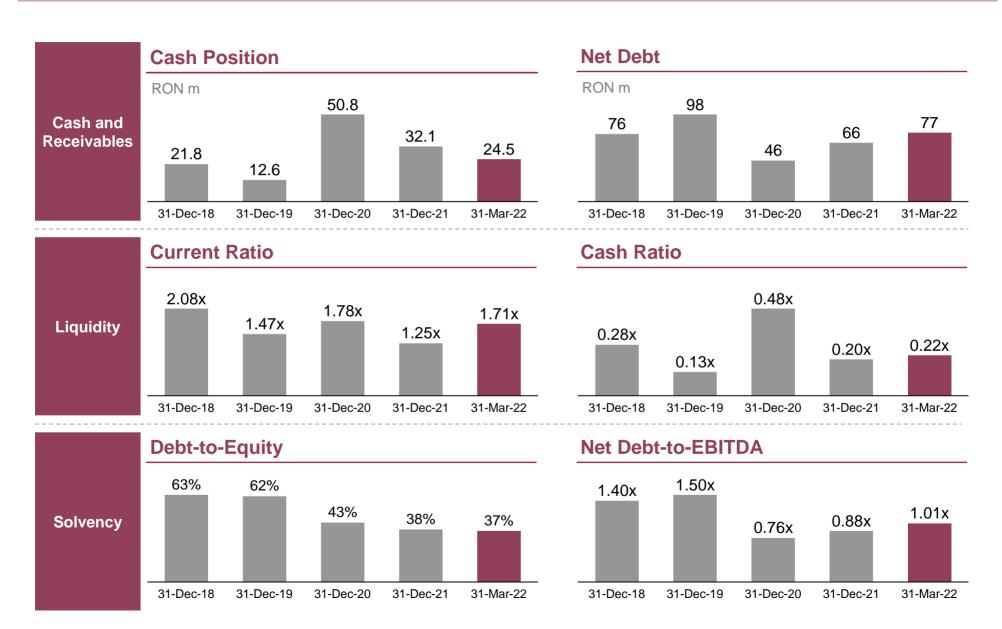




- (1) Includes the following one-off effects
- Income on settlement of assigned receivable from Speed SRL
 Income from sale of the stake in Glass Container Company
- Loss from effect of consolidation of EcoSmart Union



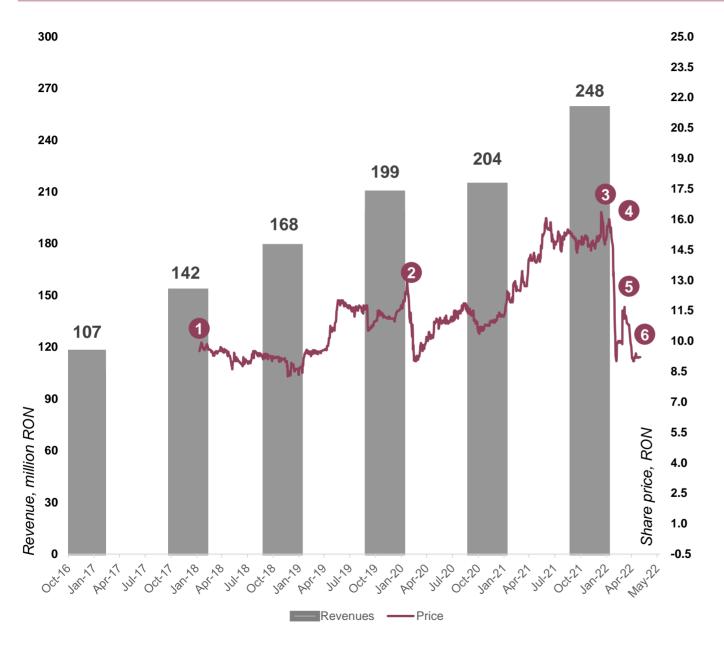






Revenues nearly doubled, while share price dropped under IPO level





- 1. IPO February 14th, 2018
- COVID-19 outburst, February2020
- Maximum share price achieved since IPO – 16.35RON/share on January 12, 2022
- Russian invasion in Ukraine,
 February 24th, 2022
- Retrieval of Russian forces
 from Kyiv region, April 4th, 2022
- Rumors on Transnistria
 becoming a potential hotspot in
 Russian war, May 9th, 2022.
 Unmaterialized.

Today's agenda



Purcari

2015

- Purcari Wineries Group Key Info
- **Vision and Strategy**
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CONCHA Y TORO

Penfolds















Affordable Luxury



Virgin

Differentiated marketing

Purcari is positioned at the intersections of three themes:

- Modern winemaking: the company is a brand, as opposed to appellation-centric and runs a cost-efficient business.
- Affordable luxury: as an aspirational brand, Purcari wines are an example of affordable luxury, building on a heritage dating back to 1827 and ranking among the most awarded wineries in Europe.
- Differentiated marketing: the company is not afraid to be quirky about the way it approaches marketing, prioritizing digital channels and focusing on engaging content as opposed to traditional advertising.



Our mission

To bring joy in people's lives by offering them high quality, inspiring, ethical wines and excellent value for money.

Our vision

To become the undisputable wine champion in CEE, acting as a consolidator of a fragmented industry.

Our values

Hungry

We win in the marketplace because we want it more.

Ethical

Always do the right thing and the money will follow.

Thrifty

The only way we can offer better value for money.

Different

We proud ourselves on taking a fresh look on things.

Better

We keep improving – both our wines and our people.

Purcari formula: operational excellence meets sound marketing



Operational excellence

- Location: low-cost production platform in Romania, Moldova; very competitive vs. other EU, New world
- Scale: large and growing scale in a fragmented market where scale matters
- Processes: solid processes in place, minimizing the guesswork and human factor in operations
- Culture: past crises following 2006, 2013 embargos cultivated hard learned cost-discipline
- Balance sheet: strong balance sheet to trade payment terms for margin
- Quality: offer superior quality at a given price point

Clever marketing

- Philosophy: be genuine, talk to the consumer, don't sell to them
- On a shoestring: focus on creative, viral marketing, on small budgets
- **Digital first:** focus on new media, with Facebook, Instagram and YouTube as main platforms
- "Lean Startup": fast prototyping, encourage experimentation, tolerate failure, react fast to flops
- **Product innovation:** constantly innovate line-up and packaging, to keep up with the changing tastes
- Influencer marketing: work along key opinion leaders, including bloggers and fashion divas

Lower costs

Brand premium

Strong sales and margins

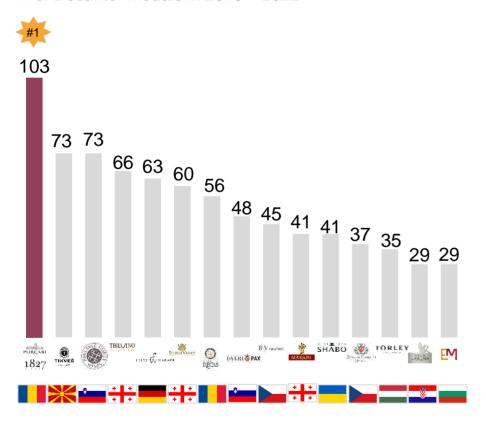
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Quality highly commended, remain the most awarded winery in CEE



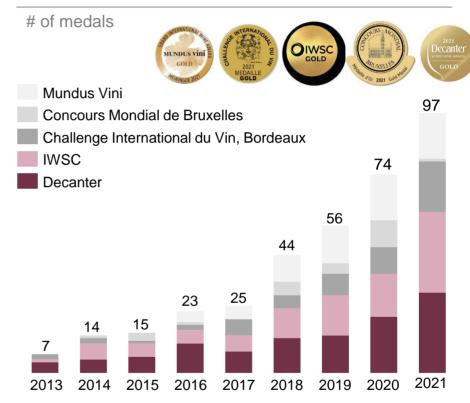
Leading medal-winning winery in CEE at Decanter, the Wine "Olympics"

of Decanter medals in 2015 - 2022



 Most awarded winery to the east of Rhine, ahead of reputable (and much pricier) German, Hungarian or Austrian wineries

Increasing number of medals won from year to year, In 2021 the most awarded winery in the World



Unlike beer or spirits, wine production is more prone to quality fluctuations. The Group has demonstrated the ability to consistently raise its quality bar, as illustrated by the mounting number of medals - won at top global competitions.





PURCARI – THE WORLD'S MOST AWARDED WINERY



^{*} Awards won at the most important international contests in 2021: Decanter World Wine Awards, Concours Mondial de Bruxelles, Mundus Vini Spring Tasting, Citadelles du Vin, Eurasia Wine & Spirits, Concours International de Lyon, Berliner Wine Trophy, London Wine and Spirits Competition, IWSC, Challenge International du Vin, Vinarium, Women's International Trophy, Vinalies Internationales.

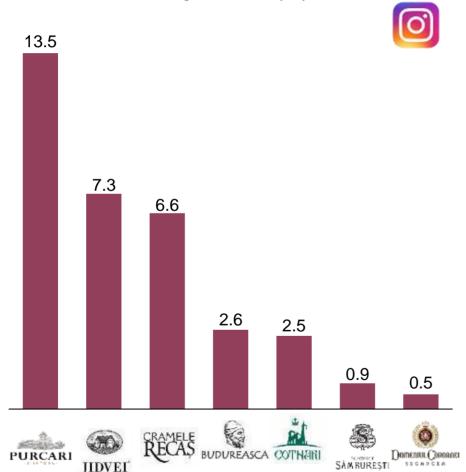


Topping competition at engagement and quality



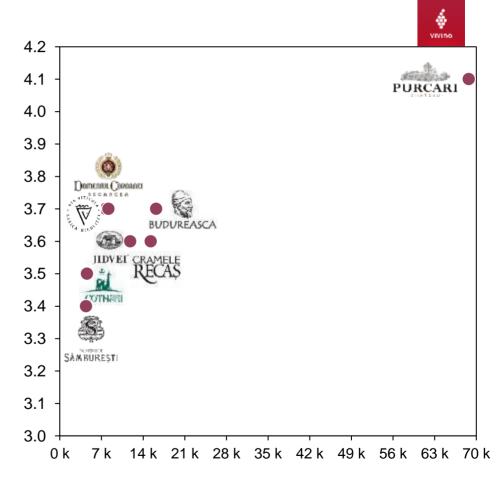
Aspirational brand which consumers like sharing about

Number of #brand uses on Instagram, thousand, by key Romanian brands



Highest number of ratings and highest scores on Vivino







Vivino feedback remains very strong, essential for online sales



#1 presence in the crucial RON 30-60 segment, holding 11 out of TOP-25 positions





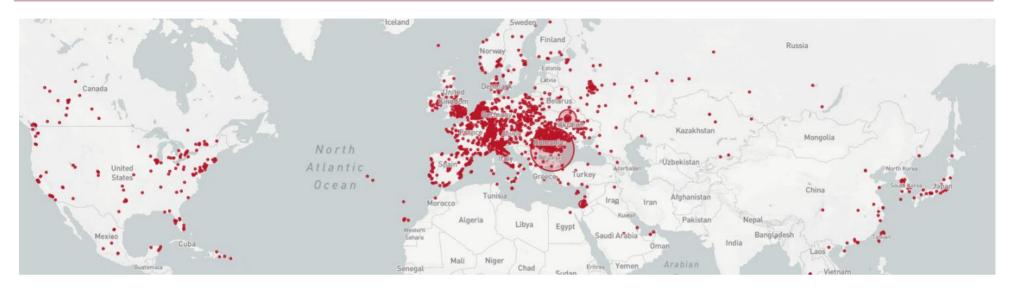


- We remain obsessed with the quality of our wines, which pays off in excellent consumer feedback.
- In our core premium segment, 30-60 RON per bottle shelf price, we dominate the category with 11 best-rated wines in Vivino's top-25.
- Negru de Purcari 2015 among the top 1% of all wines in the world.
- We remain convinced, it is the product that will make the difference in the mid and long term with consumers, so we are focusing on making exciting wines that capture people's imagination.



Growth in Vivino usage, key for consumer engagement, ecommerce





4.24

Average score out of 5.0 in 1Q22

30,201

Vivino scans in 1Q22

81%

Scores equal or above 4.0

+20%

1Q YoY scans growth

Top 1%

Global ranking based on avg. score received

96

of countries where Purcari has been scanned

2

Steady increase in market share in Romania, our core market

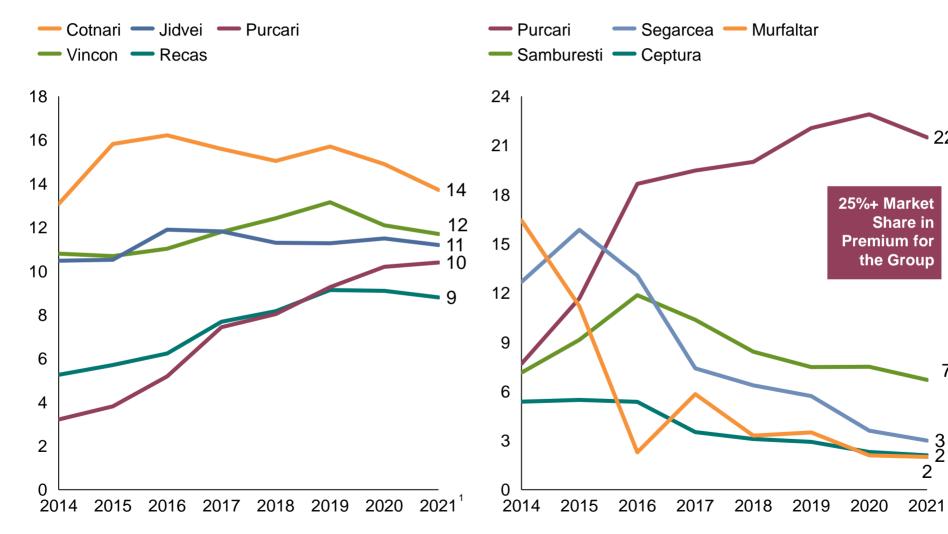


Jumped to #4 in overall market, reaching 10%+ share...

Value share of TOTAL retail market, Romania, %

...while distancing by 15+ percentage points vs #2 in premium

Value share of Premium (RON 30+/liter) retail market, Romania, %





Wine markets evolve, as wine moves from novelty to masses



Stage 3: "Mass appeal"

Stage 1: "Wine as a novelty"

- Wine is a novel, culturally foreign drink
- Traditional bottled wine treated as premium product
- Consumption centered around premium imports
- Possible preference for local hard/medium liquor, or home wine
- Examples: India, China today; US in 1950s

"Beyond early adopters"

Stage 2:

- Customer taste evolves, diversity increases
- Wine treaded as classy, modern
- Multiple local brands emerge for geographically suitable countries, imports highly diversify for non-wine countries
- Examples: Most of CEE, in particular Poland, Ukraine, Russia; US in the 1970s-90s

- Customer taste highly developed, abundance of offers
- Wine treaded as as day-to-day item
- Local brands highly developed, high export activity, domination on local markets
- Examples: Italy, France,
 Spain, Portugal; Romania,
 Czechia; US after 2000s

10+ liters per capita and above

2-10 liters per capita

<2 liters per capita

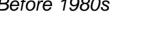


Country origin frontier pushed ahead as millennials search for authenticity



Old World

Before 1980s













New World

1980s-2010s

















The New Frontiers

2010s - onwards























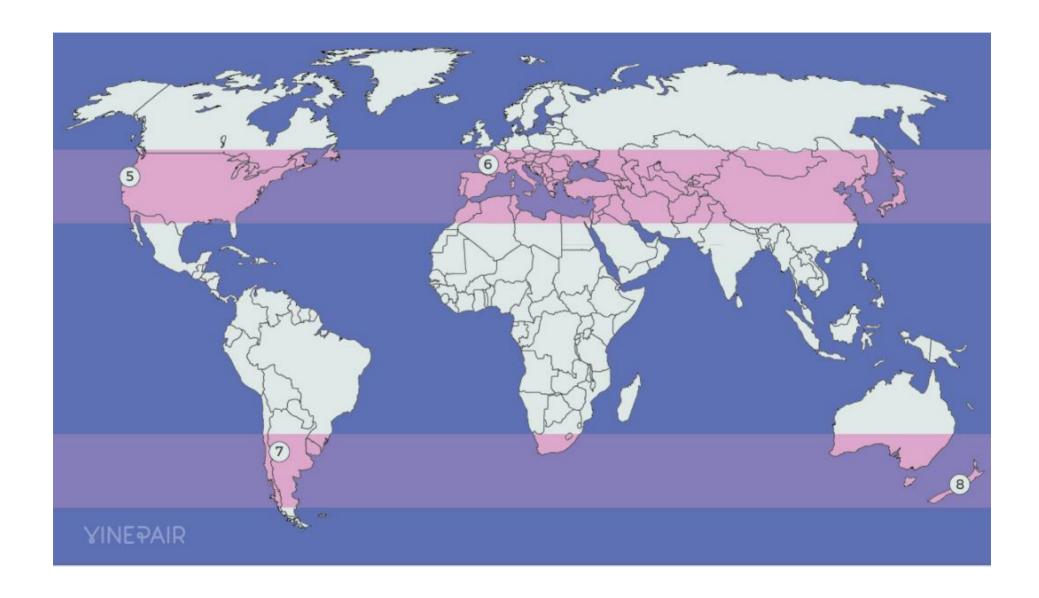


CHANGYU

New Frontier champions will inevitably emerge, leveraging a lower cost structure, better access to new markets and better understanding of local consumers







Today's agenda



Edition,

- Purcari Wineries Group Key Info
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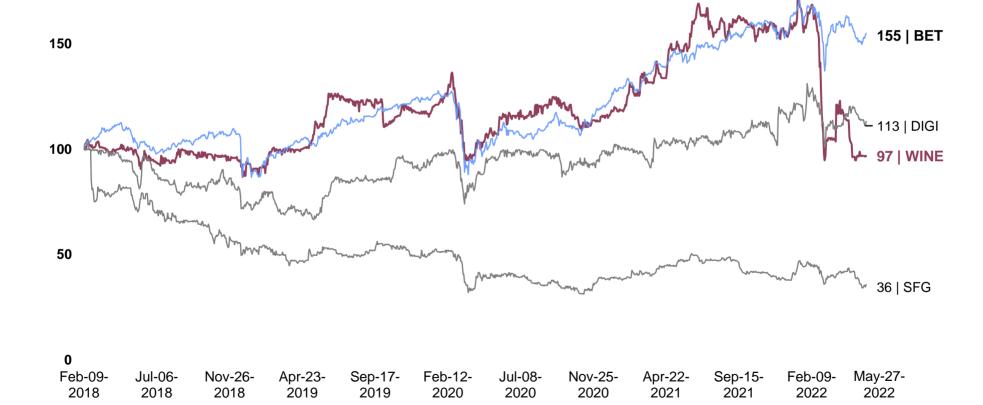


Stock performance worsened in the end of February



— WINE (Purcari Wineries) — DIGI (Digi Communications N.V.) — BET (index) — SFG (Sphera Franchise Group)

"Consumer" peers = relevant companies outside of financials, utility and energy sectors, dominating the BET index



Source: Bucharest Stock Exchange

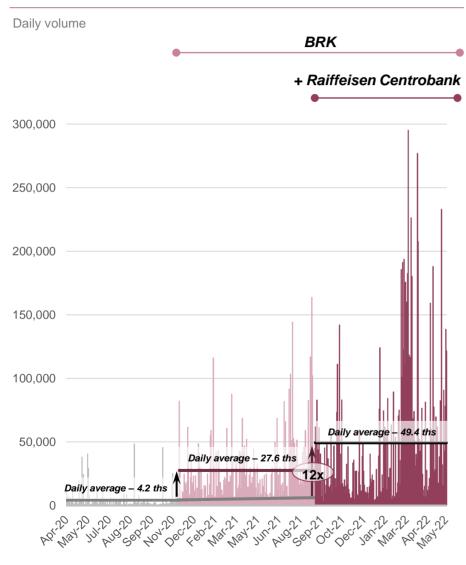


Purcari stock liquidity – among the strongest on the Romanian market



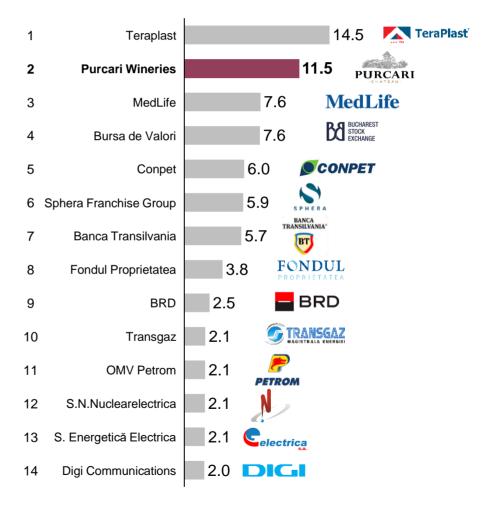
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Rapid rise of stock's liquidity after starting working with Market Makers for Purcari shares



Relative to Market Cap, our stock is top-ranked among BET components

Ratio of daily trade value to Market Capitalisation, 2021-2022 YTD average, bps



Source: Bucharest Stock Exchange, Capital IQ



Low valuation relative to wine peers



Purcari vs Selected wine public companies

P/E LTM Multiples





















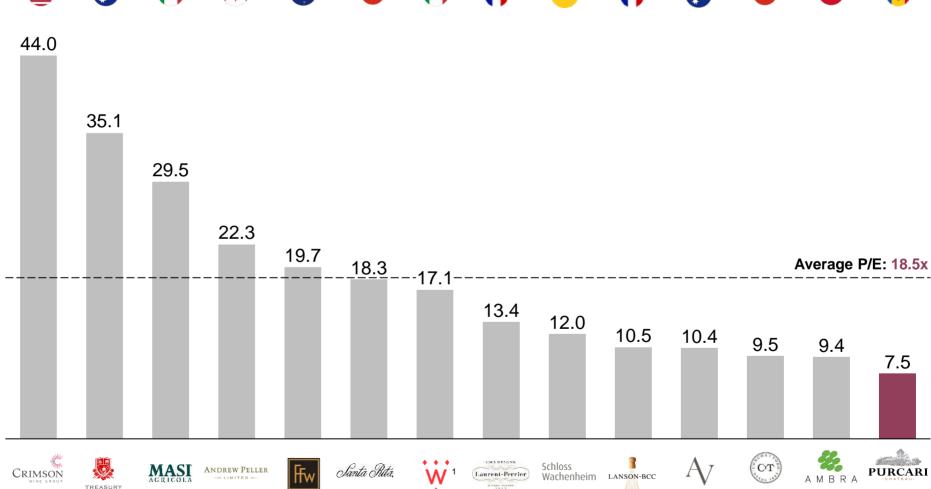


AUSTRALIAN VINTAGE









WINE ESTATES

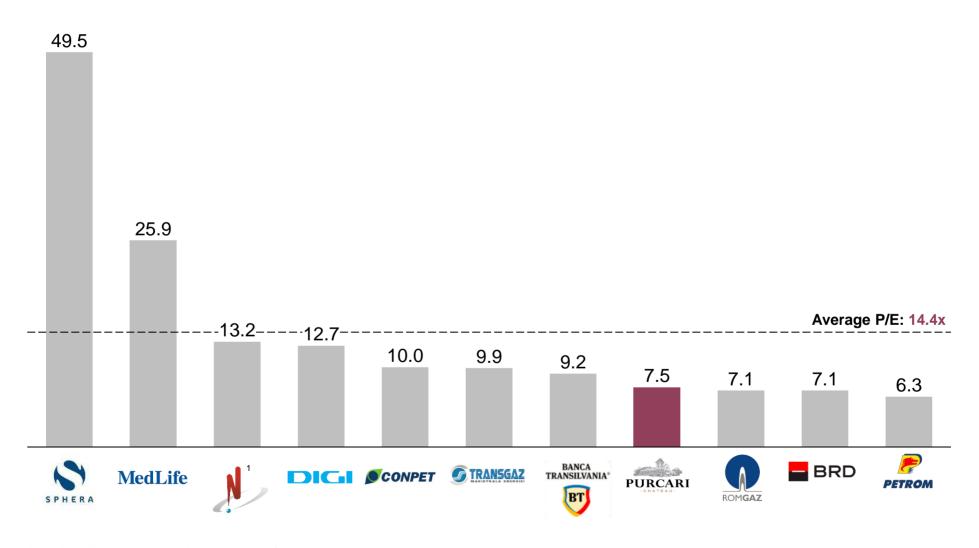


Average valuation relative to Romanian listed peers



Purcari vs selected Romanian public companies

P/E LTM Multiples





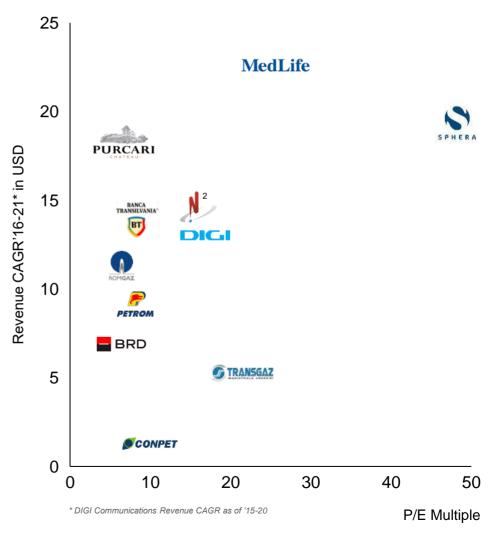
High growth not incorporated in valuations yet



Purcari vs selected wine public companies

30 25 Revenue CAGR'16-21 in USD 20 **PURCARI** 15 10 AMBRA Schloss 5 Wachenheim Andrew Peller MASI **CRIMSON** 0 OT Laurent-Perrier 0 10 20 30 40 45 P/E Multiple

Purcari vs selected Romanian public companies



Today's agenda

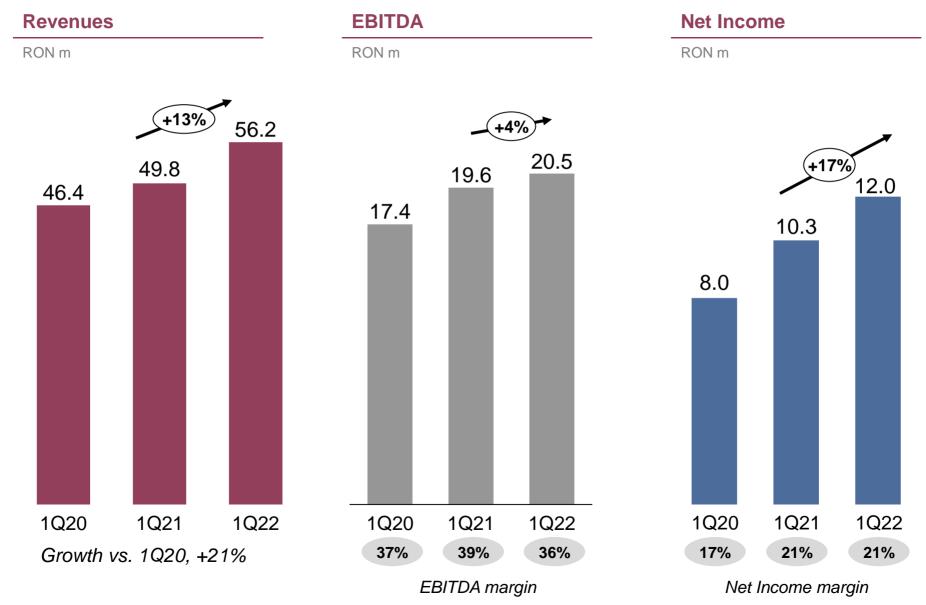


2021.

- Purcari Wineries Group Key Info
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- **1Q 2022 Operational Results**













RON m	1Q22	1Q21	Δ '22/'21
Revenue	56.2	49.8	13%
Cost of Sales	(26.9)	(23.8)	13%
Gross Profit	29.3	26.0	12%
Gross Profit margin	52%	52%	-
SG&A:	(11.5)	(11.0)	4%
Marketing and selling	(4.9)	(5.0)	-2%
General and Administrative	(6.6)	(6.0)	9%
Other income/expenses:	(1.4)	0.5	-
EBITDA	20.5	19.6	4%
EBITDA margin	36%	39%	(3 pp)
Net Profit	12.0	10.3	17%
Net Profit margin	21%	21%	1 pp

Comments

- Gross profit margin at 52%, the highest level since IPO with Revenue and Cost of sales in 1Q22 growing at the same pace. Positive impact on better mix and good control of costs.
- Marketing and selling expenses at 9% of revenue, down 2% vs 1Q21; agile marketing approach, to quickly react to context changes.
- G&A expenses at 11% of revenue, growing slower than inflation in the countries of operation; includes humanitarian expenses related to helping Ukrainian refugees. Ongoing focus on cost discipline.
- Increase in Other expenses, comprising bad debt provision for trade receivables related largely to Ukrainian sales. Receivables related to Belarus being collected in full in 1Q22. Applying a prudent approach as uncertainty in the region persists.
- The second highest quarterly EBITDA since the IPO at RON 20.5m. EBITDA margin of 36% significantly above 20-25% guidance provided.
- Net profit at RON 12 million, increase by 17% YoY with a 21% margin, also above guidance.



Key operational highlights for 1Q22



Solid growth, despite difficult macro backdrop

- · Revenues up 13% on better mix and select price increases applied.
- Strong performance for high premium brands Purcari and Bardar.
- Moldova showing strong evolution, brands performing well across all channels. China showing a 20% increase on quarterly basis.
- Facing well the logistic turmoil for maritime shipments by switching to Constanta port. Certain deliveries postponed to 2Q22.

Strong margins on improving mix

- Net income up by 17% to RON 12m with EBITDA at RON 20.5m.
- Improving mix, with strong growth of flagship Purcari brand, both value and volume, contributing to better margins. Bardar showing exceptional traction.
- Cost discipline and positive impact from higher sales of the premium brands helped sustain margins, despite the inflationary pressures; EBITDA and Net Profit margins at 36% and 21%, exceeding guidance.

Academia, a new super-premium range

- Launched a new range of experimental, super-premium wines Academia Purcari; focus on indigenous grapes, minimally invasive vinification techniques, maturation in amphorae.
- Positive year start with 16 gold and grand gold medals acquired at Challenge International du Vin, Concours Mondial de Bruxelles and Mundus Vini Germany Spring Tasting.

Committed to humanitarian efforts

- Continued our refugee-help efforts, providing shelter to over 5,000 refugees from Ukraine.
- Unprecedented media coverage, featured on CNN, BBC, Bloomberg, Le Monde, Washington Post etc.
- Visits of appreciation by Samantha Power (US Ambassador to UN, USAID Administrator), Charles Michel (President of the European Council), and Orlando Bloom as UNICEF Ambassador.





"A story about terroir, patience, harmony and experience..."









4632 bottles

6000 bottles

3250 bottles

6123 bottles

A range of experimental wines, signed by our oenologist, Federico Giotto.

Only indigenous grapes, minimally invasive vinification methods

and maturation in clay amphorae.



Strong traction in markets with higher premium mix



Market	Share of sales, 1Q22	∆ 1Q22 YoY	Comments
RO	55%	+7%	 RO: Double digit growth for Purcari, strong traction for Nocturne series in HoReCa. Bardar doubled sales YoY on increased demand from Key accounts, albeit from smaller base. Efforts on higher marginal Bostavan SKUs at expense of volume increase.
MD 🕍	18%	+36%	• MD: Sales accelerating in all channels. Better product mix for all brands with Bostavan and Bardar leading the growth. Strong rebound for Duty Free channel in January and February, with full stop on Moldovan air space being halted in first weeks after Russian war in Ukraine. Robust performance in
PL	9%	-1%	HoReCa, Covid restriction being fully lifted starting from April to positively contribute to 2Q22 results.
ASIA*:	4%	+20%	 PL: Prioritizing margin over volumes with Bostavan -4% vs 1Q21 on Lidl sales not yet resumed. Targeting premium segment is paying off with 3.5x increase in Purcari sales. Trading environment still challenging, certain price increases to be in force starting from 2Q22.
CZ SK	4%	-7%	 ASIA: up 20% with Purcari and Bardar leading the growth. Shipments shifted to 2Q22 due to changes in logistics from Odessa port to Constanta and higher demand for containers. Challenging trading environment in China on general lockdown at the end of 1Q22.
UA TOTAL	2%	-48%	 CZ&SK: ongoing weakness amid Tesco restructuring, but effect diminishing. Price increases agreed with TESCO starting from 1st of April, as continue to prioritize margins over volumes.
			 UA: Sales stopped after Russian invasion and ban on alcohol sales under martial law. Distribution restarted in mid April in Western Ukraine, certain delivers expected at the end of 2Q22.
RoW	9%	-28%	



Premium Purcari and Bardar brands lead the growth, helping mix



Brand	Share of sales, 1Q22	∆ 1Q22 YoY	Comments
PURCARI	52%	+12%	 PURCARI: +28% growth in Moldova, followed by double digit growth in Romania. Threefold increase in Poland and +88% increase in Asia and CZ&SK, albeit from a smaller base, compensated for the loss of sales in Ukraine.
** BOSTAVAN	22%	-13%	 BOSTAVAN: Moldova leading the growth with 52% on volume increase and better product mix. Poland showing -4% in challenging trading environment and ongoing focus on margins vs. volumes; positive outcomes on price increase negotiations to be enforce starting from 2Q22. TESCO restructuring still affecting the sales in CZ&SK.
CRAMA 🍂 CEPTURA	14%	-7%	 CRAMA CEPTURA: Flat volume and slight downgrade in mix, as lower priced brands saw higher growth. Not seen as trend shift and continue to prioritize premiumization of portfolio, with focus on margins.
DIVIN BARDAR	12%	+29%	 BARDAR: Moldova +41% yoy. Romania strong traction +71%, high demand from Key Accounts, increasing numeric distribution. Improving product mix, launched Divin Bardar 25 years. Belarus facing 66% decrease in sales due to Russian war in Ukraine.



Our humanitarian efforts - noticed by international media



The Purcari Help Center opened on 24th of February, 11 600 refugees aided, 108 volunteers 27/7



1971 refugees transported to a safer place

NEW YORK POST

Mihaela Lavrov, an office manager at Purcari, Moldova's oldest winery, said Moldovans "can't ignore" Ukrainians' "hard times."



Refugees fleeing war in Ukraine board a bus as they arrive at Palanca, Moldova AP Photo/Aurel Obreia

The winery has allowed refugees to stay at its château and another hotel it rented for free. Only two other countries - Poland and Hungary - have taken in more Ukrainian refugees so far,



▶ LIVE TV =

TOP STORIES BUSINESS

For a Moldovan winemaker, hosting Ukrainian refugees is political

31.03.2022

Orlando Bloom, UNICEF

visiting refugees at Purcari

Goodwill Ambassador

and Palanca border

crossing point



The opulent rooms of Chateau Purcari in Moldova are now hosting Ukrainians fleeing the war in their country. For the owner of the hotel, accommodating

> First refugees arriving at Chateau Purcari



Vinaria Purcari

THEBUYER

Three weeks after Putin's tanks invaded Ukraine the world looks on appalled and wonders what next? In

the former Soviet republice

Live intervention with Richard Quest on CNN on Purcari efforts to aid refugees



Samantha Power, the 19th Administrator of the USAID on visit to Chateau Purcari



"Humanity must prevail" Purcari in the THE **BUYER** article by Caroline Gilby, Master of Wine



Eastern European wineries in turmoil as war rages in Ukraine

By Rebecca Holland

April 21, 2022 at 1:00 p.m. EDT



When the war started in Ukraine, Purcari Winery set up a shelter and provided blankets, meals and other aid to refugees crossing into Moldova in February 2022, (Aleksandu Kiriak/Purcari Winery

Because of this past, Purcari Winery makes a wine called Freedom Blend, made with saperavi grapes from Georgia, bastardo from Ukraine, and rara neagra from Moldova. "All these states have suffered Russian aggression," Comendant said, "It is symbolic to take the grapes of these three countries that are still fighting for their freedom in the real sense. They may have independence, but that doesn't mean they have their freedom."

Meeting room at Chateau Purcari temporary transformed in a logistic center for distributing first aid

goods



Purcari Freedom Blend iconic wine on Japanese TV

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Thank you.