

Purcari Wineries

Public Company Limited BVB: WINE

Frontier Investor Days

15 - 16 September 2022

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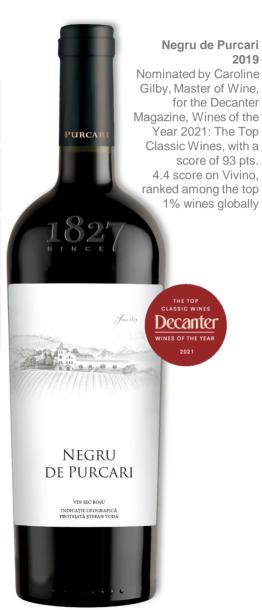
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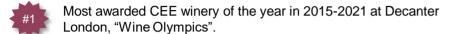


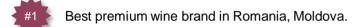


Leading wine player in Central and Eastern Europe...

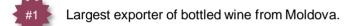
Founded in 1827 by French colonists, Purcari group is now...

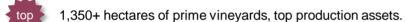
#1	World's most awarded winery in 2021

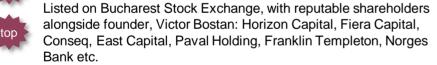












... with a strong & expanding regional footprint

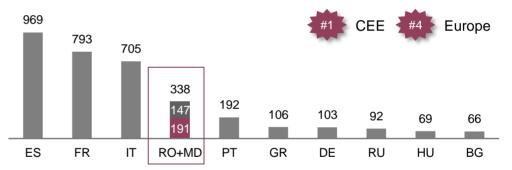
Geographical breakdown of sales in value terms, 1st Quarter, 2022, %



CZ+SK

Located in a region with one of the richest wine heritages

Top 10 European countries by area under vines, kha



6 production sites and 5 brands, covering a broad spectrum of segments...













Strong track record of growth



Sustainable profitability accompanying strong growth

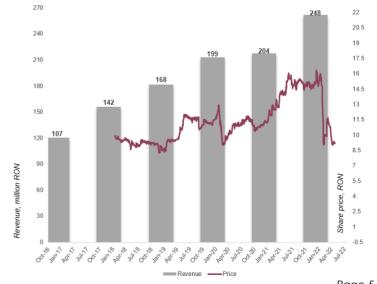
	2017	2018	2019	2020	2021
Revenue	142.3	168.1	199.1	203.7	248.1
CoS	(74.5)	(85.5)	(100.2)	(105.9)	(132.3)
Gross profit	67.7	82.6	98.9	97.8	115.8
Gross profit margin, %	47.6%	49.2%	49.7%	48.0%	46.7%
SG&A	(31.7)	(36.0)	(44.2)	(49.2)	(53.5)
EBITDA	42.4	54.4	65.4	60.5	75.2
EBITDA margin, %	30%	32%	33%	30%	30%
Depreciation	(5.9)	(6.8)	(9.6)	(12.1)	(13.5)
Net finance cost	(1.6)	1.0	(6.9)	21.7	0.1
Income tax	(5.9)	(7.0)	(8.5)	(10.8)	(10.5)
Net Profit	29.0	41.7	40.5	59.2	51.4
Net profit margin, %	20%	25%	20%	29%	21%
Earnings per share*, RON	na	0.96	0.91	1.42**	1.19
1,01,					

^{*} Common denominator being the number of shares on 31st December 2021, following doubling of issued share capital.

Comments

- IPOed on Bucharest Stock Exchange in February 2018
- 75% increase in revenues since pre-IPO
- Strong operating results and cost-efficient production
- SG&A stable over time at 22% of revenue
- Maintained strong EBITDA margin at 30%+ and Net Income margin at 20%+
- Steady dividend's stream: 2018 (RON 0.475 per share*), 2020 (RON 0.65 per share) and 2021 (RON 0.51 per share)

Revenue vs. share price evolution



^{**} Including proceeds from sale of the stake in Glass Container Company.



Revenues

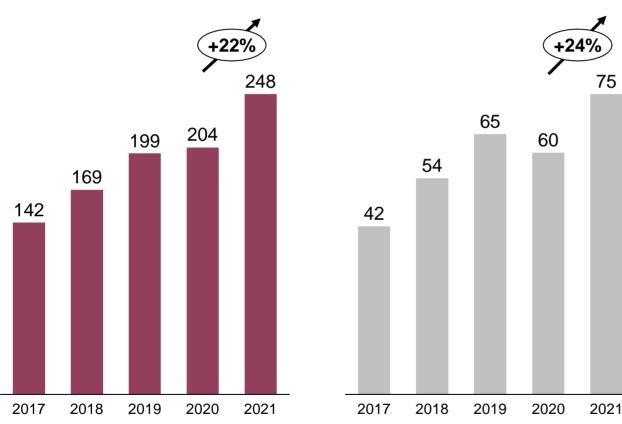
RON m

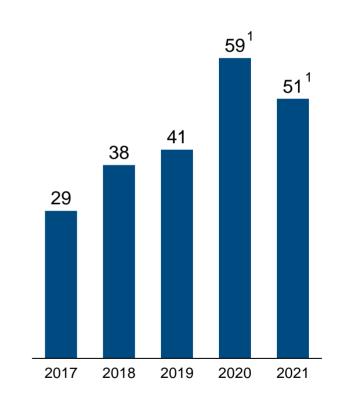
EBITDA

RON m

Net Income

RON m

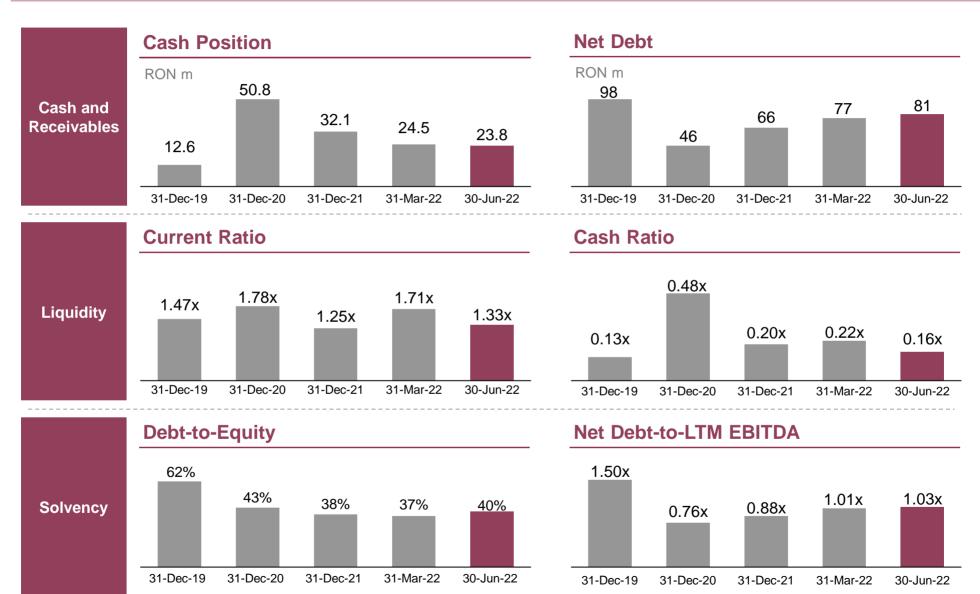




- (1) Includes the following one-off effects
- Income on settlement of assigned receivable from Speed SRL
- Income from sale of the stake in Glass Container Company
- Loss from effect of consolidation of EcoSmart Union

Strong balance sheet, providing a solid footing for current macro environment







Freedom Blend

from Moldova,

- Purcari Wineries Group Key Info
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CONCHA Y TORO

Penfolds.















Affordable Luxury



Virgin

Differentiated marketing

Purcari is positioned at the intersections of three themes:

- Modern winemaking: the company is a brand, as opposed to appellation-centric and runs a cost-efficient business.
- Affordable luxury: as an aspirational brand, Purcari wines are an example of affordable luxury, building on a heritage dating back to 1827 and ranking among the most awarded wineries in Europe.
- Differentiated marketing: the company is not afraid to be quirky about the way it approaches marketing, prioritizing digital channels and focusing on engaging content as opposed to traditional advertising.



Our mission

To bring joy in people's lives by offering them high quality, inspiring, ethical wines and excellent value for money.

Our vision

To become the undisputable wine champion in CEE, acting as a consolidator of a fragmented industry.

Our values

Hungry

We win in the marketplace because we want it more.

Ethical

Always do the right thing and the money will follow.

Thrifty

The only way we can offer better value for money.

Different

We proud ourselves on taking a fresh look on things.

Better

We keep improving – both our wines and our people.

Purcari formula: operational excellence meets sound marketing



Operational excellence

- Location: low-cost production platform in Romania, Moldova; very competitive vs. other EU, New world
- Scale: large and growing scale in a fragmented market where scale matters
- Processes: solid processes in place, minimizing the guesswork and human factor in operations
- Culture: past crises following 2006, 2013 embargos cultivated hard learned cost-discipline
- Balance sheet: strong balance sheet to trade payment terms for margin
- · Quality: offer superior quality at a given price point

Clever marketing

- Philosophy: be genuine, talk to the consumer, don't sell to them
- On a shoestring: focus on creative, viral marketing, on small budgets
- **Digital first:** focus on new media, with Facebook, Instagram and YouTube as main platforms
- "Lean Startup": fast prototyping, encourage experimentation, tolerate failure, react fast to flops
- **Product innovation:** constantly innovate line-up and packaging, to keep up with the changing tastes
- Influencer marketing: work along key opinion leaders, including bloggers and fashion divas

Lower costs

Brand premium

Strong sales and margins



CEE consumption especially strong, on shifting drinking patterns

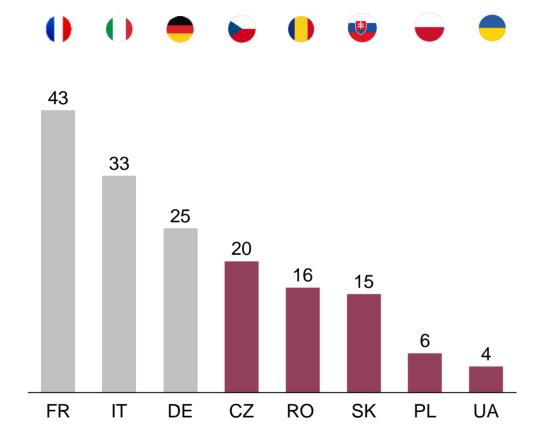


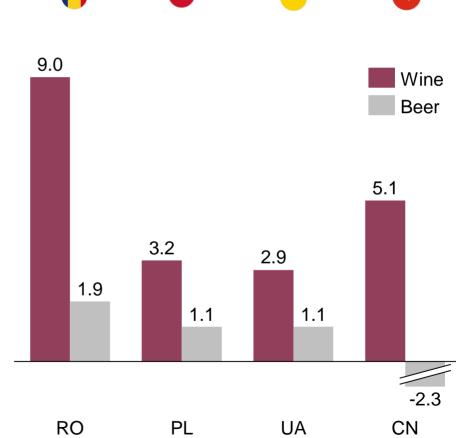
Plenty of catch up for CEE countries

Wine consumption, litres per capita, selected countries

Wine steals share from beer

Forecast growth by category, by country 2016-2020F, %





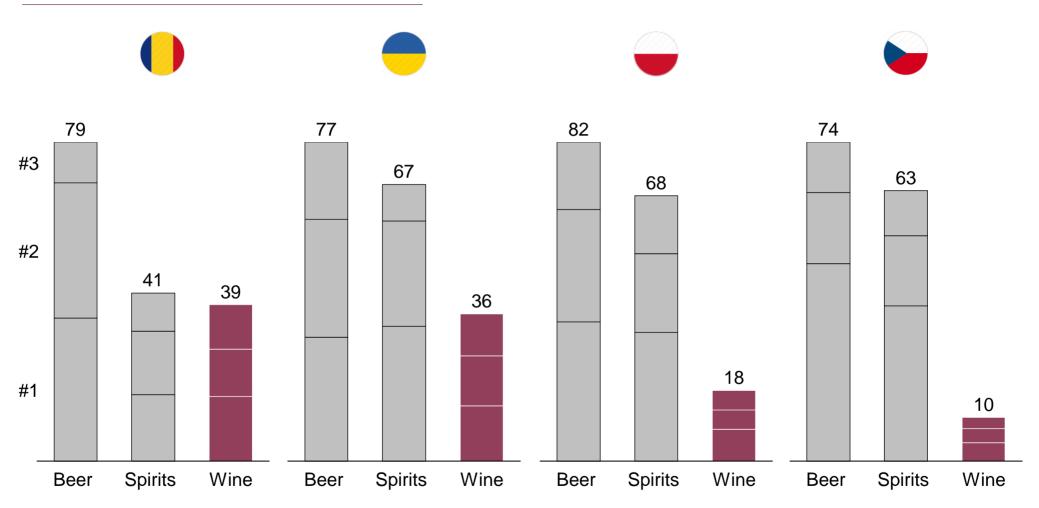
 Per capita wine consumption in CEE lags significantly WE levels, but catches up on growing share vs. beer Romania, Group's largest market, show fastest growth forecast in CEE



Vision: be the consolidator of a fragmented market



Volume share top-3 players by country, %

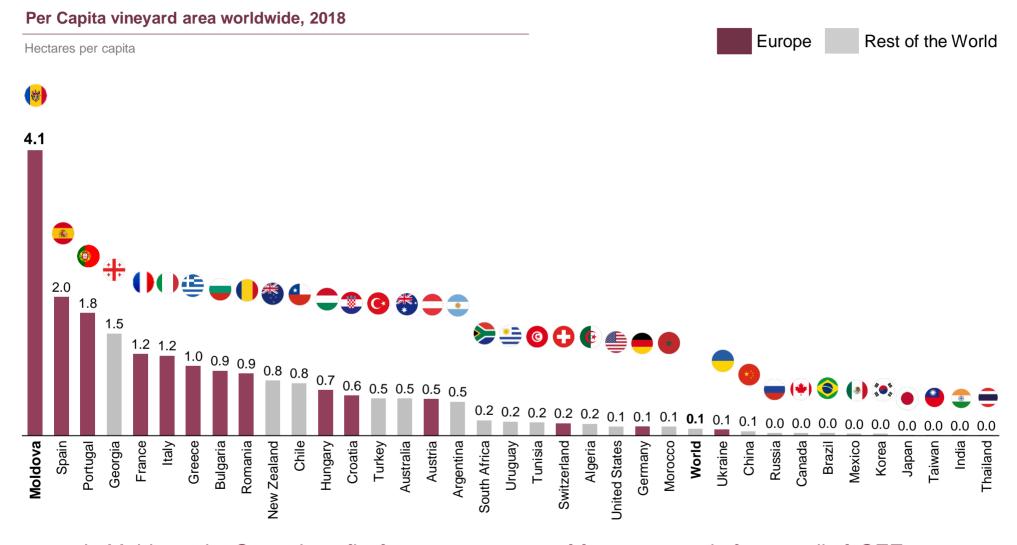


Unlike beer or spirits, wine market remains very fragmented; players who have the scale and sophistication needed – are in a great position to consolidate it



Moldova has largest vineyard area per capita globally





In Moldova, the Group benefits from a very competitive exports platform to all of CEE



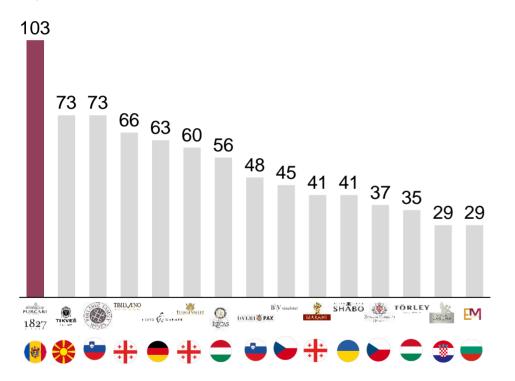
Quality highly commended, remain the most awarded winery in CEE



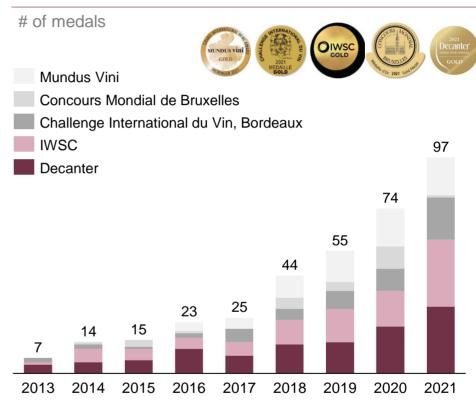
Leading medal-winning winery in CEE at Decanter, the Wine "Olympics"

of Decanter medals in 2015 - 2022





 Most awarded winery to the east of Rhine, ahead of reputable (and much pricier) German, Hungarian or Austrian wineries Increasing number of medals won from year to year, In 2021 the most awarded winery in the World



• Unlike beer or spirits, wine production is more prone to quality fluctuations. The Group has demonstrated the ability to consistently raise its quality bar, as illustrated by the mounting number of medals - won at top global competitions.





PURCARI – THE WORLD'S MOST AWARDED WINERY



* Awards won at the most important international contests in 2021: Decanter World Wine Awards, Concours Mondial de Bruxelles, Mundus Vini Spring Tasting, Citadelles du Vin, Eurasia Wine & Spirits, Concours International de Lyon, Berliner Wine Trophy, London Wine and Spirits Competition, IWSC, Challenge International du Vin, Vinarium, Women's International Trophy, Vinalies Internationales.

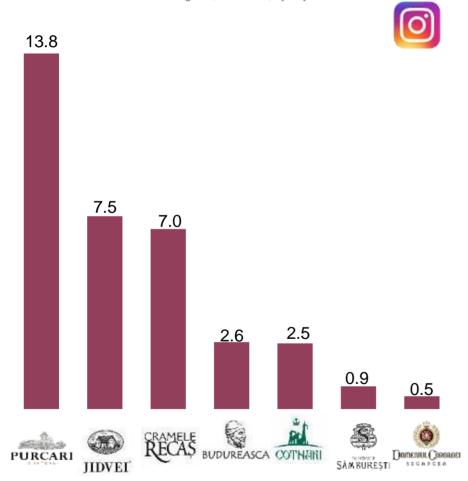


Topping competition at engagement and quality



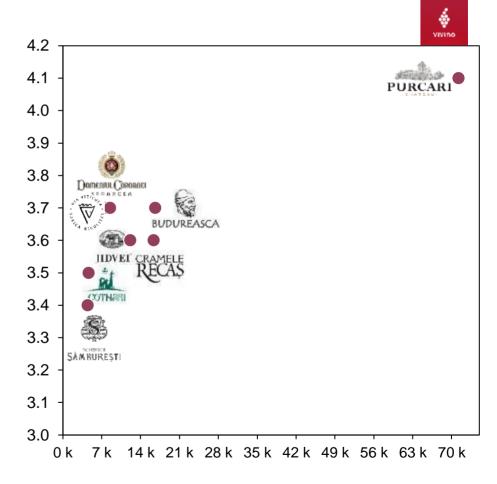
Aspirational brand which consumers like sharing about

Number of #brand uses on Instagram, thousand, by key Romanian brands



Highest number of ratings and highest scores on Vivino

X axis – number of Vivino ratings; Y axis – average Vivino score



Vivino feedback remains very strong, essential for online sales



#1 presence in the crucial RON 30-60 segment, holding 10 out of TOP-25 positions



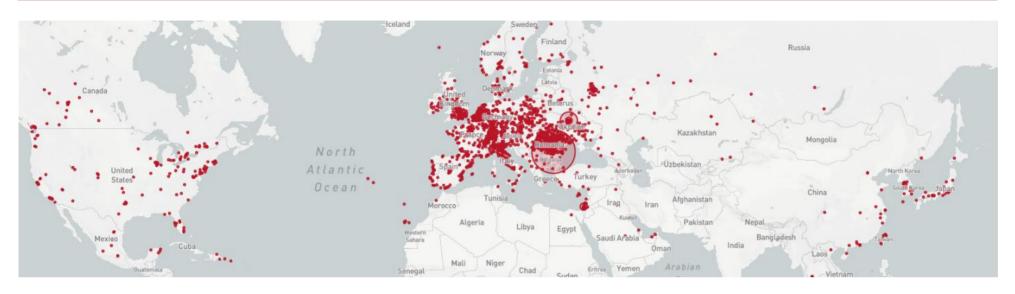




- We remain obsessed with the quality of our wines, which pays off in excellent consumer feedback.
- In our core premium segment, 30-60 RON per bottle shelf price, we dominate the category with 10 best-rated wines in Vivino's top-25.
- Negru de Purcari 2015 among the top 1% of all wines in the world.
- We remain convinced, it is the product that will make the difference in the mid and long term with consumers, so we are focusing on making exciting wines that capture people's imagination.

Growth in Vivino usage, key for consumer engagement, ecommerce





4.20

Average score out of 5.0 in 2Q22

29,021

Vivino scans in 2Q22

77%

Scores equal or above 4.0

+7%

1H22 YoY scans

Top 1%

Global ranking based on avg. score received

96

of countries where Purcari has been scanned



Part of Decanter Top Classic Wines 2021 among much pricier wines



Wine	Origin	Vintage	Vivino	Points	Price (in UK)
Negru de Purcari (Chateau Purcari)		2019	4.4	93	£26
Enclave Cabernet Sauvignon (Ventisquero)	4	2014	4.3	93	£45
Testamatta Toscana IGT (Bibi Graetz)		2018	4.3	90	£65
Teperberg Legacy Cabernet Franc (Judean Hills)	软	2018	4.3	92	£66
Hardys Eileen Hardy Chardonnay (Yarra Valley)		2019	3.8	93	£61
PN VZ16 Brut Champagne (Bollinger)	0	n/a	4.4	93	£90
Dei, Madonna della Querce (Vino Nobile)		2016	4.5	94	£69
Don Melchor, Cabernet Sauvignon (Puente Alto)	4	2018	4.6	95	£99
Tenuta San Guido, Sassicaia (Bolgheri Sassicaia)		2018	4.6	95	£325
Comtes de Champagne Blanc de Blancs (Taittinger)		2008	4.5	96	£149
Elisabeth Salmon Rose Brut (Billecart-Salmon)	()	2008	4.5	97	£172
Terlaner Primo Grande Cuvee (Cantina Terlano)		2018	4.5	98	£220
Hill of Grace (Henschke)		2016	4.6	99	£550

Wine markets evolve, as wine moves from novelty to masses



Stage 3: "Mass appeal"

Stage 2: "Beyond early adopters"

Stage 1: "Wine as a novelty"

- Wine is a novel, culturally foreign drink
- Traditional bottled wine treated as premium product
- Consumption centered around premium imports
- Possible preference for local hard/medium liquor, or home wine
- Examples: India, China today; US in 1950s

- Customer taste evolves, diversity increases
- Wine treaded as classy, modern
- Multiple local brands emerge for geographically suitable countries, imports highly diversify for non-wine countries
- Examples: Most of CEE, in particular Poland, Ukraine, Russia: US in the 1970s-90s

- Customer taste highly developed, abundance of offers
- Wine treaded as as day-to-day item
- Local brands highly developed, high export activity, domination on local markets
- Examples: Italy, France,
 Spain, Portugal; Romania,
 Czechia; US after 2000s

10+ liters per capita and above

2-10 liters per capita

<2 liters per capita

Country origin frontier pushed ahead as millennials search for authenticity



Old World

Before 1980s



1980s-2010s

The New Frontiers

2010s - onwards























































New Frontier champions will inevitably emerge, leveraging a lower cost structure, better access to new markets and better understanding of local consumers

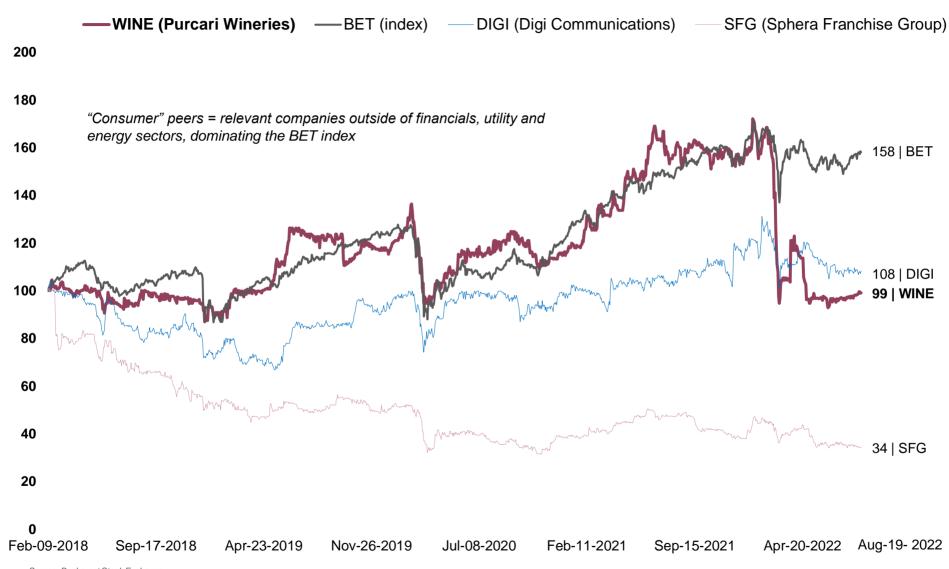


2022 Edition,

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- **Purcari Wineries stock**
- 1H 2022 Operational Results





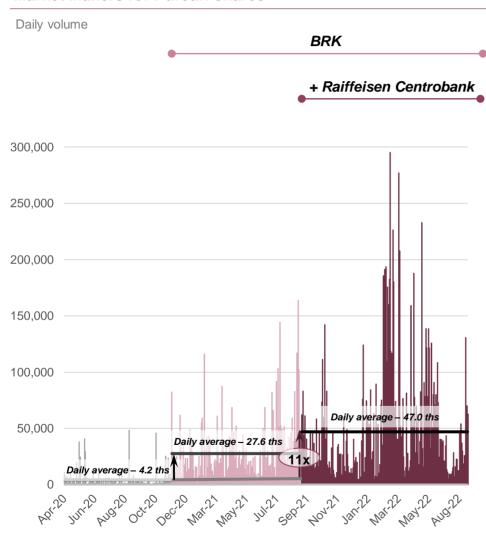




Purcari stock liquidity

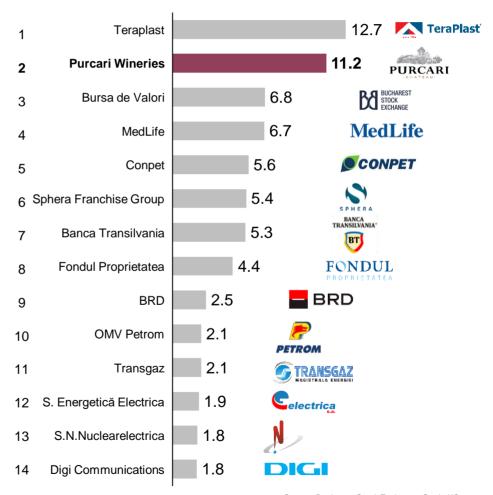


Rapid rise of stock's liquidity after starting working with Market Makers for Purcari shares



Relative to Market Cap, our stock is top-ranked among BET components

Ratio of daily trade value to Market Capitalisation, 2021-2022 YTD average, bps



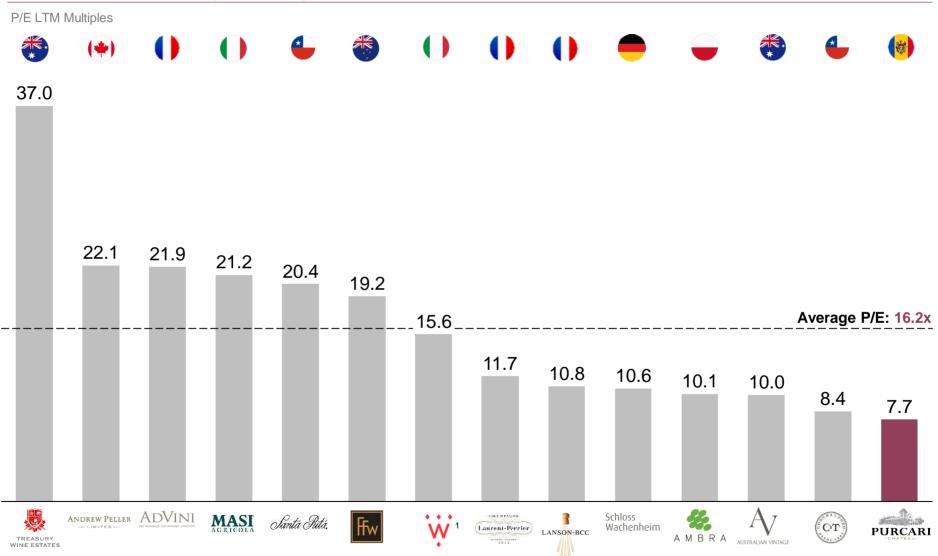
Source: Bucharest Stock Exchange, Capital IQ



Low valuation relative to wine peers



Purcari vs Selected wine public companies



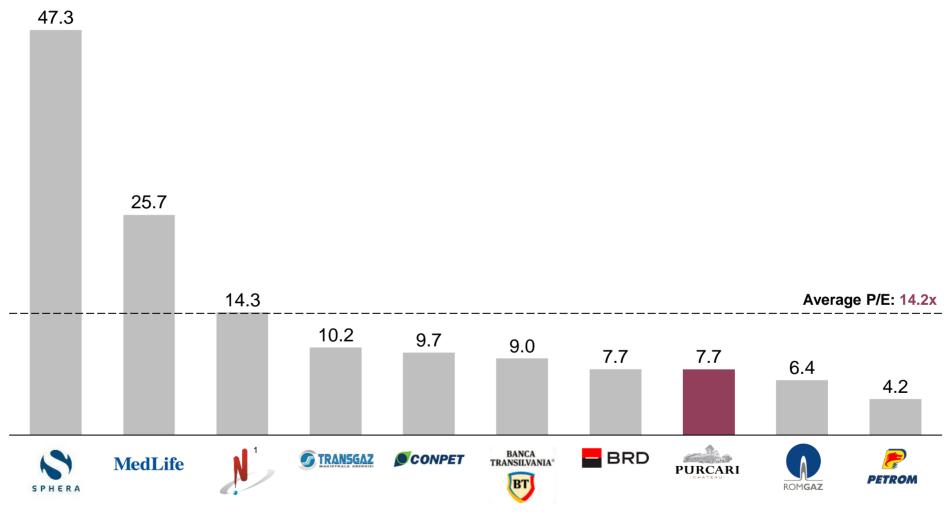


Average valuation relative to Romanian listed peers



Purcari vs selected Romanian public companies

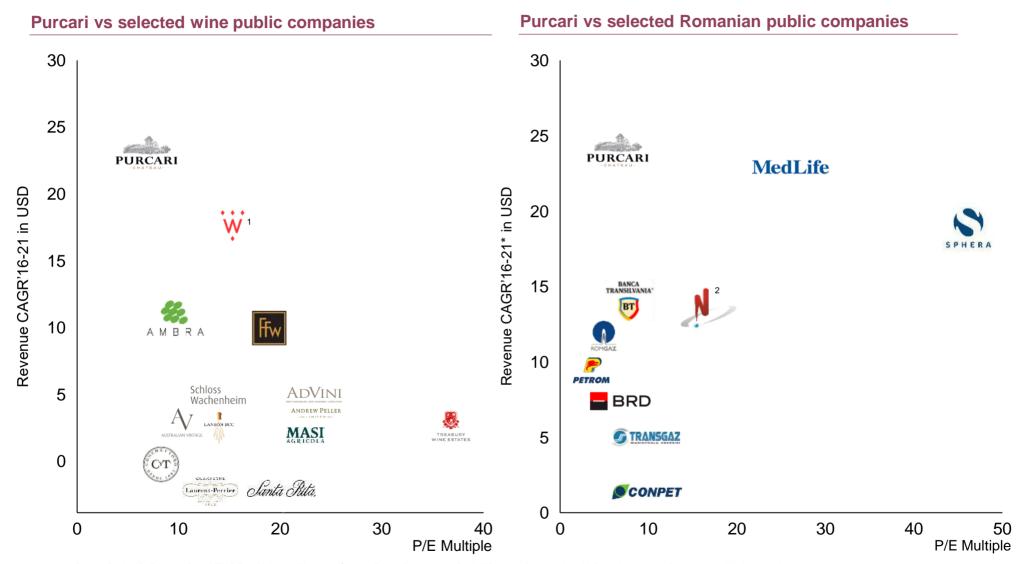
P/E LTM Multiples





High growth not incorporated in valuations yet





Source: Capital IQ, Company Data, LTM P/E multiples as of August 19th, 2022. Growth figures as per Capital IQ, minor discrepancies with Purcari reported performance possible due to exchange rate treatment Note: Diluted EPS excluding extra items used for P/E multiple; (1) Italian Wine Brands; (2) Nuclearelectrica



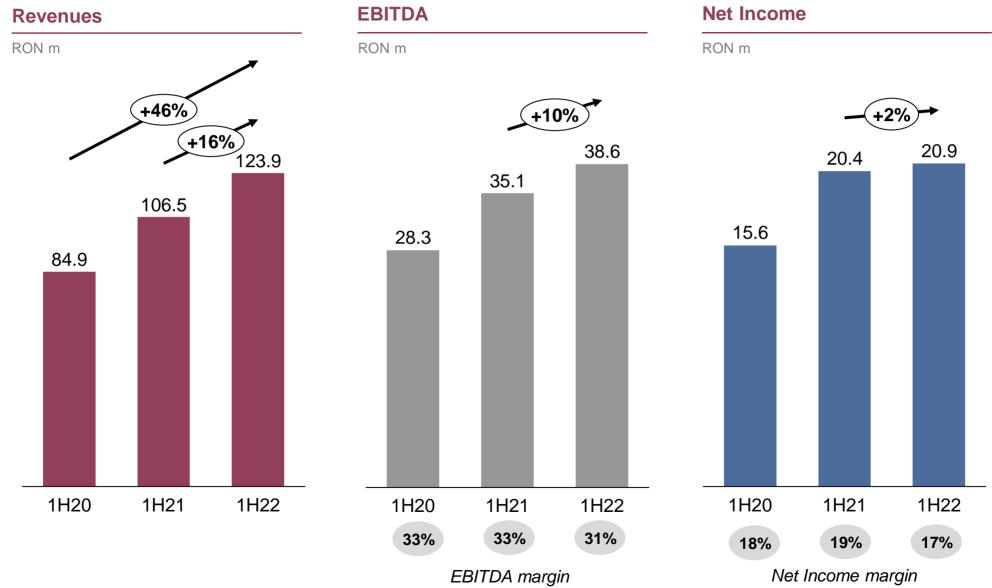
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Maintaining double digit growth and strong margins in 1H22







Key operational highlights for 1H22



Upward sales, despite regional challenges

- Revenues up 16% YoY on better mix and gradual price increases applied.
- Strong performance for high premium brands: Purcari and Bardar.
- Moldova showing strong evolution, brands performing well across all channels.
- China continues the double-digit growth with 30% in 1H22 YoY.
- Drop in Ukraine sales has adversely affected growth.

Resilient margins, amid inflationary pressures

- EBITDA and Net Profit margins at 31% and 17%, above the indicated FY2022 guidance.
- Coping well with increased pressure on cost base; main cost drivers from rising packaging prices as well
 as the use of wine stock from the smaller 2020 harvest.
- Price increases gradually applied, as time is required for it to be passed-through the retail.
- Improved mix, with strong growth of flagship Purcari brand, both value and volume, contributing to better margins. Bardar showing increased demand for premium brandy.

Continue investing in growth, sustainability

- Solar Panels installed on the roof of the Purcari Winery, to provide 15% of annual electricity consumption for the winery.
- New warehouse built at Crama Ceptura winery with one million bottles storage capacity, to support regional growth and streamline the logistics.
- Launched the irrigation system at Purcari Winery, securing the sustainable development for 300ha of vineyards.

Active capital markets agenda

- Dividend of 0.51 RON/share to be paid on September 8th, 2022, ex-date: 22.08.2022.
- High liquidity of WINE share, maintained in FTSE Global Micro Cap Index
- Upcoming participation at Moldova-Romania: Capital Bridges forum on Sep 13 as well as FP Frontier Investor Days on September 15-16, both in Bucharest
- Purcari Investor Day planned on September 30th, to be held at Chateau Purcari, Ştefan Vodă region, Republic of Moldova.



Maintaining strong margins, proving resilience in current turmoil



RON m	1H22	1H21	Δ '22/'21
Revenue	123.9	106.5	16%
Cost of Sales	(65.2)	(53.2)	23%
Gross Profit	58.7	53.3	10%
Gross Profit margin	47%	50%	(3 pp)
SG&A:	(27.4)	(26.0)	5%
Marketing and selling	(12.6)	(12.8)	-1%
General and Administrative	(14.7)	(13.3)	11%
Other income/expenses:	(1.5)	1.1	-
EBITDA	38.6	35.1	10%
EBITDA margin	31%	33%	(2 pp)
Net Profit	20.9	20.4	2%
Net Profit margin	17%	19%	(2 pp)

Comments

- Gross margin at 47%. Premiumization strategy and better mix partly offset the adverse effects of inflationary pressures, higher depreciation and strengthening MDL vs. RON
- Marketing and selling expenses at 10% of revenue, down 2% vs 1H21; agile marketing approach, to quickly react to context changes
- G&A expenses stable at 12% of revenue, growing slower than inflation in the countries of operation. Including expenses related to newly incorporated subsidiaries: Ecosmart and Vinoteca Gherasim Constantinescu. Ongoing focus on cost discipline
- Increase in Other expenses, comprising bad debt provision for trade receivables related largely to Ukrainian sales and Ecosmart activity
- EBITDA up 16% QoQ, reaching RON 38.6 million at 1H22. EBITDA margin of 31% well above 20-25% guidance provided. Keep prioritizing profitability over volumes
- Net profit at RON 21 million, above last year results, with a 17% margin, also above FY22 guidance



Sustainable growth, despite the global turmoil



Market	Share of sales, 1H22	∆ 1H22 YoY	Comments
RO	53%	+7%	 RO: overall market weaker during 2Q but started showing improving demand as of June. Good traction for our national Crama Ceptura brand. Purcari mid single-digit growth with strong traction for Nocturne series in HoReCa. Bardar fast growth YoY on increased demand from Key
MD 🕍	20%	+44%	accounts, albeit from smaller base. Efforts on higher marginal Bostavan SKUs at expense of volume increase.
DI.	4.00/	. 400/	 MD: Sales continue growing in all channels. All brands performing strong, both by value and volume terms. Focusing on implementing planned trade activities to benefit from market revival after pandemic period.
PL.	10%	+10%	• PL: Recovery in sales at 10% 1H22 YoY. Prioritizing margin over volumes with Bostavan +8% vs 1H21. Lidl sales not yet resumed. Targeting
ASIA*:	5%	+30%	premium segment is paying off with Purcari doubling sales. Wine market facing volatility and trading environment remaining challenging. Gradually passing price increases.
CZ SK	3%	-19%	 ASIA: up 30% YoY as all brands showing good growth. Challenging trading and logistic environment in China persists. Continue delivering through Constanta port in Romania (vs. Odesa before).
UA	1%	-71%	 CZ&SK: ongoing wine market weakness influenced by difficult economic environment impacting consumer behavior. Strong competition both from Moldovan exporters and international players. Continue to prioritize margins over volumes and pushed through price increases. Sales to Tesco behind last year results as an effect of restructuring.
RoW	8%	-12%	 UA: Sales resumed in the second quarter, but at a smaller scale and on 100% prepayment. 1H22 sales being 3.5x lower YoY. Maintaining the local team

Premium brands: Purcari and Bardar, lead the growth



Brand	Share of sales, 1H22	∆ 1H22 YoY	Comments
PURCARI	50%	+9%	 PURCARI: Upward sales in all markets, except Ukraine. Moldova leading the growth +47% YoY. The expansion in new markets and investment in new partnerships is paying off: Poland doubling the sales, Asia + 53%, CZ&SK +22% YoY. Mid single-digit growth in Romania with strong traction for Nocturne series in HoReCa. Revitalization in consumer demand as of June
& BOSTAVAN	22%	-1%	 BOSTAVAN: Strong recovery in 2Q sales, +11% YoY. Moldova leading the growth with 38% YoY on volume increase and better product mix, followed by Asia and Poland with +18% and +8% YoY. Low sales to Ukraine. TESCO restructuring still affecting the sales in CZ&SK
CRAMA CEPTURA	16%	+6%	 CRAMA CEPTURA: Turnaround in sales in second quarter +18% QoQ, recovering lower sales in Q1. Continue to prioritize premiumization of portfolio, with focus on margins. Gradually passing price increases
BARDAR	12%	+25%	 BARDAR: Romania +70% YoY on high demand from Key Accounts, increasing numeric distribution. Moldova strong traction +44%. No sales to Belarus in second quarter due to Russian war in Ukraine



Continue creating, supporting, inspiring...



Freedom and Solidarity

Over 100 unsponsored mass media news, including CNN, DW, BBC, The Washington Post, Decanter, Bloomber, and others.



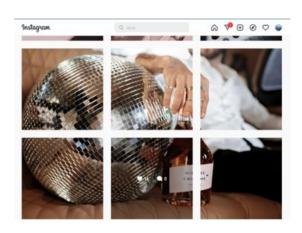
Domeniile Cuza campaign

Listed in all major IKA in Romania, 3 Wines awarded at Decanter 2022



Wine Crime campaign

TV Shows and influecers integration



Purcari for Sustainability

Investment in a Solar Panel System



Rosé de Purcari 1827

Grand Gold – Concours Mondial de Bruxelles



Crama Ceptura feat. on Masterchef

Cooking show TV placement



Thank you!